

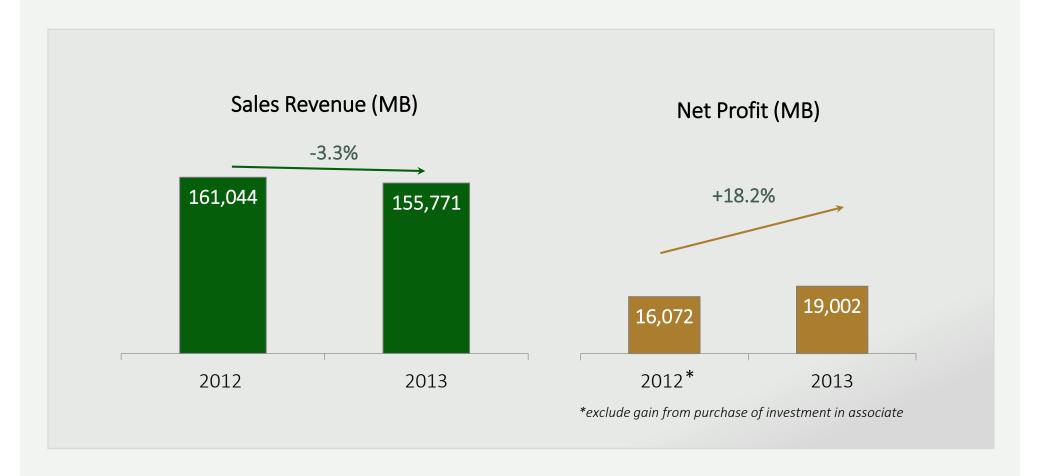
Thai Beverage PLC

2014 Annual Information Meeting

Thai Beverage PLC

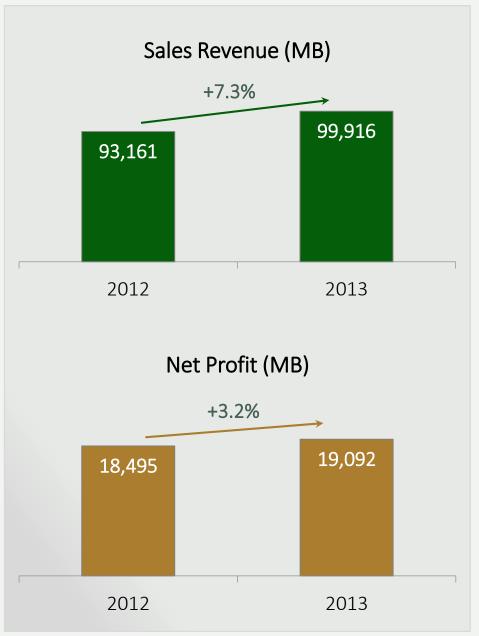
Highlights 2013

Financials Highlight 2013



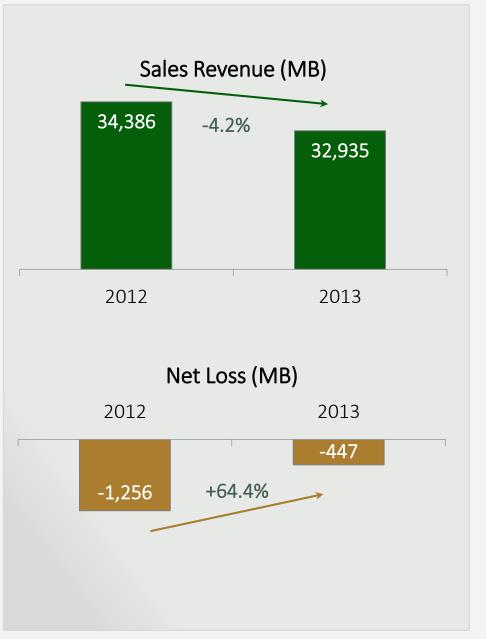
Spirits Business 2013





Beer Business 2013

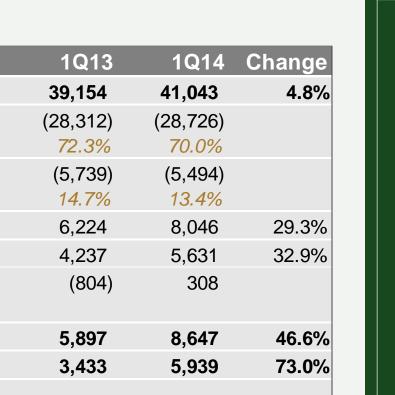






Highlights 1Q14

1Q14 Thai Beverage PLC



5,969

19.6%

13.7%

21.1% 14.5%

(30)

72.9%

Group

Sales Revenue

% of Sales Revenue

% of Sales Revenue

EBITDA (exclude F&N)

Net Profit (exclude F&N)

F&N Operating Results

Net Profit attributable to:

EBITDA exclude F&N

Net Profit exclude F&N

* margins are % of sales revenue

Owners of the Company

Non-controlling interests

(proportion of the holding shares)

COGS

SG&A

EBITDA

Margin*

EBITDA

Net Profit

Net Profit



Consolidated: 1Q14 Highlights

1Q14 Thai Beverage PLC

3.452

15.9%

10.8%

15.1%

8.8%

(19)



1Q14



Contribution per Business Segment

* Exclude F&N





Business Segments

1Q14 Thai Beverage PLC

Spirits

Spirits	1Q13	1Q14	Change (M
Sales Revenue	24,351	26,894	10.4%
COGS	(16,555)	(17,883)	
% of Sales Revenue	68.0%	66.5%	
SG&A	(2,358)	(2,389)	
% of Sales Revenue	9.7%	8.9%	
EBITDA	5,892	7,088	20.3%
Net Profit	4,428	5,358	21.0%
Margin*			
EBITDA	24.2%	26.4%	
Net Profit	18.2%	19.9%	
* margins are % of sales revenue			

Sales Revenue COGS (%)	UP DOWN	an increase in sales price sales increased at a higher rate than the increase in COGS
SG&A (%) EBITDA Net Profit	DOWN UP UP	a decrease in idle cost an increase in gross profit and a decrease in idle cost an increase in EBITDA

Beer

Beer	1Q13	1Q14	Change (M E
Sales Revenue	8,613	8,959	4.0%	
COGS	(7,488)	(7,269)		
% of Sales Revenue	86.9%	81.1%		
SG&A	(1,315)	(1,161)		
% of Sales Revenue	15.3%	13.0%		
EBITDA	27	731	2,607.4%	
Net Profit (Loss)	(107)	422	494.4%	
Margin*				
EBITDA	0.3%	8.2%		
Net Profit (-Loss)	-1.2%	4.7%		
* margins are % of sales revenue				

Sales Revenue COGS (%) SG&A (%)	UP DOWN DOWN	an increase in sales price an increase in sales price and a decrease in material costs a decrease in advertising & promotion expenses
EBITDA Net Profit	UP UP	an increase in gross profit and a decrease in advertising & promotion expenses an increase in EBITDA

Non-alcohol Beverage

Non-alcohol Beverage	1Q13	1Q14	Change (ME	3ah
Sales Revenue	4,757	3,704	-22.1%	
COGS	(3,425)	(2,679)		
% of Sales Revenue	72.0%	72.3%		
SG&A	(1,598)	(1,424)		
% of Sales Revenue	33.6%	38.5%		
EBITDA	110	63	-42.7%	
Net Profit (Loss)	(168)	(195)	-16.1%	
Margin*				
EBITDA	2.3%	1.7%		
Net Profit (-Loss)	-3.5%	-5.3%		
* margins are % of sales revenue				

Sales revenue	DOWN	a decrease in sales volume of Sermsuk and Oishi products
<u>COGS (%)</u>	UP	product mix
SG&A (%)	UP	sales decreased at a higher rate than the decrease in SG&A although there was a
		decrease in advertising & promotion expenses and staff costs
<u>EBITDA</u>	DOWN	a decrease in gross profit despite an increase in other income from insurance claims of
		Sermsuk's associate and a decrease in advertising & promotion expenses
<u>Net loss</u>	UP	a decrease in EBITDA

Food

Food	1Q13	1Q14	Change
Sales Revenue	1,460	1,518	4.0%
COGS	(857)	(905)	
% of Sales Revenue	58.7%	59.6%	
SG&A	(501)	(562)	
% of Sales Revenue	34.3%	37.1%	
EBITDA	195	164	-15.9%
Net Profit	84	46	-45.2%
Margin*			
EBITDA	13.4%	10.8%	
Net Profit	5.8%	3.0%	
* margins are % of sales revenue			

(M Baht)

Sales Revenue COGS (%)	UP UP	an increase in number of branches and sales price an increase in food costs in accordance with more variety of foods offered and an increase in material costs, but this was under closely control
SG&A (%) EBITDA Net Profit	UP DOWN DOWN	an increase in advertising & promotion expenses and staff costs an increase in advertising & promotion expenses and staff costs



Financials

1Q14 Thai Beverage PLC 14

Interest Bearing Debt

Interest Bearing Debt	31-Dec-13	31-Mar-14
(Million Baht)		
Current		
Bank overdrafts	1,404	1,200
Short-term loans from financial institutions	763	1,550
Current portion of long-term loans	10,190	9,025
	12,357	11,775
Non-current		
Long-term loans from financial institutions	54,343	52,608
Long-term bonds	1,000	1,000
	55,343	53,608
Total	67,700	65,383
Cash and cash equivalents	5,102	9,919
Net Interest Bearing Debt	62,598	55,464

In April 2014, the Company received capital reduction in cash from F&N amounting to Baht 4,465 million and utilized the said cash received to repay the Singapore Dollar denominated long-term loans, prior to the maturity date, together with interest payable without any penalty fee.



Q&A

Thai Beverage PLC 16