

Thai Beverage PLC.

Q1'11 Financial Results

13 MAY 2011



Note on Forward Looking Statements

- The following presentation may contain forward looking statements by the management of Thai Beverage Public Company Limited ("ThaiBev"), relating to financial or other trends for future periods, compared to the results for previous periods.
- Some of the statements contained in this presentation that are not historical facts are statements of future expectations with respect to the financial conditions, results of operations and businesses, and related plans and objectives.
- Forward looking information is based on management's current views and assumptions including, but not limited to, prevailing economic and market conditions. These statements involve known and unknown risks and uncertainties that could cause actual results, performance or events to differ materially from those in the statements as originally made. Such statements are not, and should not be construed as a representation as to future performance of ThaiBev. In particular, such targets should not be regarded as a forecast or projection of future performance of ThaiBev. It should be noted that the actual performance of ThaiBev may vary significantly from such targets.



Understanding this Presentation

- Since 1 January 2011, the Company has adopted Thai Financial Reporting Standards (TFRS) in conformity with International Financial Reporting Standards (IFRS). Operation performance report for the period of 2010 has already been restated to comply with the above changes and for comparative purposes
- Current operations by business segments consist of spirits, beer, non-alcoholic beverages and food
- All monetary amounts in millions of Thai Baht unless otherwise stated
- Volumes in millions of liters unless otherwise stated
- EBITDA = Earnings from total revenues before interest expense, income tax, depreciation, and amortization



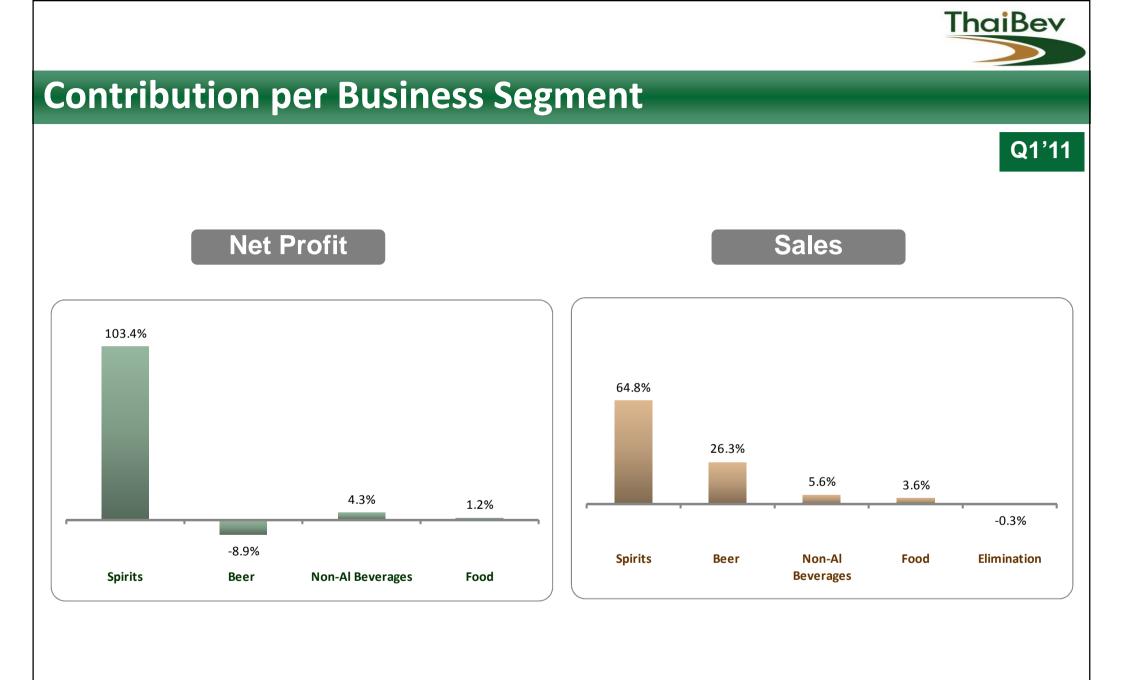
Highlights



Consolidated: Q1'11 Highlights

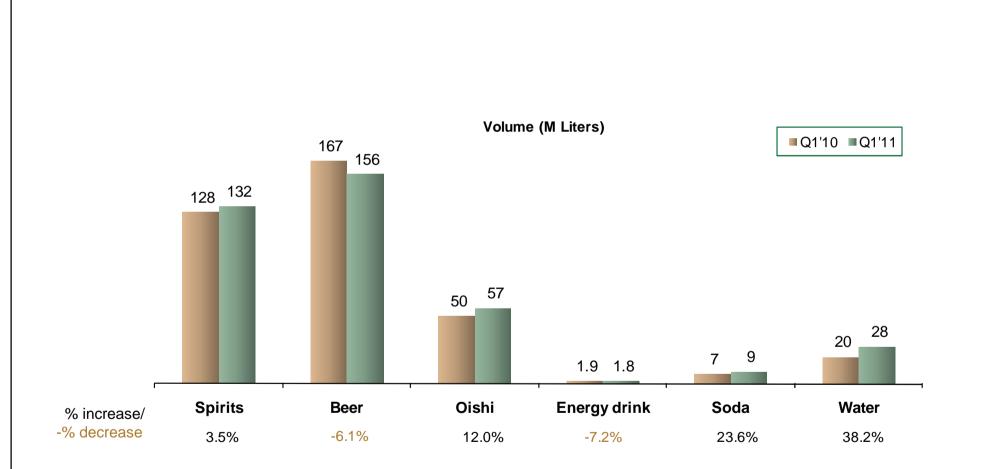
(M Baht)

Group	Q1'10	Q1'11	Change
Sales Revenue	29,887	31,029	3.8%
COGS	(22,054)	(22,719)	
% of Sales Revenue	73.8%	73.2%	
SG&A	(4,096)	(4,113)	
% of Sales Revenue	13.7%	13.3%	
EBITDA	4,912	5,009	2.0%
Net Profit	2,661	2,988	12.3%
Less: Minority interests	(22)	(30)	
Net Profit belonging to the Company	2,639	2,957	12.1%
Margin*			
EBITDA	16.4%	16.1%	
Net Profit	8.9%	9.6%	
* margins are % of sales revenue			



Thai Beverage PLC.: Q1'11

Total Sales Volume







Business Segments

Spirits



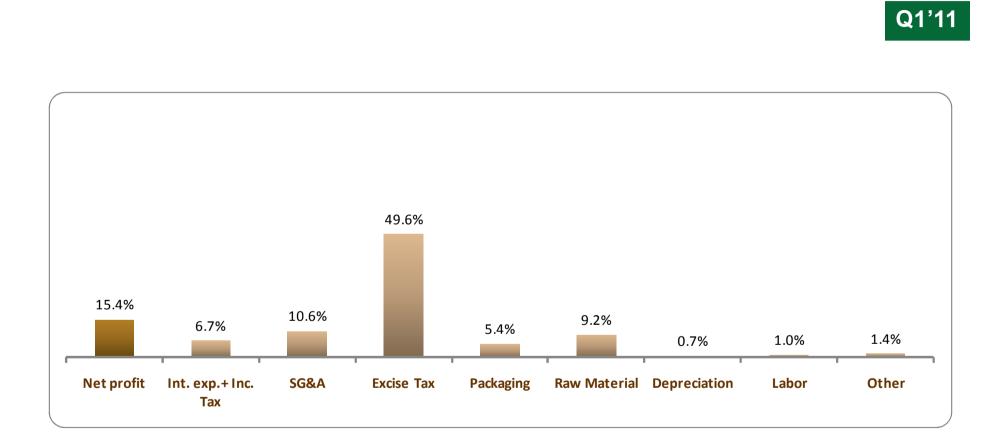
Spirits	Q1'10	Q1'11	Change	
Sales Revenue	e 18,917	20,117	6.3%	
COGS	(12,673)	(13,583)		
% of Sales Reve	enue 67.0%	67.5%		
SG&A	(2,175)	(2,132)		
% of Sales Reve	enue 11.5%	10.6%		
EBITDA	4,704	4,786	1.7%	
Net Profit	2,870	3,090	7.7%	
Margin*				
EBITDA	24.9%	23.8%		
Net Profit	15.2%	15.4%		
* margins are % of sales		10.170		
Sales revenueUPan increase in sales volume and product mixCOGS (%)UPan increase in raw material costSG&A (%)DOWNa decrease in idle costs and marketing expenseEBITDAUPan increase in gross profit, decrease in idle costs & marketing expensesNet ProfitUPan increase in EBITDA and a decrease in depreciation & interest expenses				
			CROWN BLUE	

Thai Beverage PLC.: Q1'11



Spirits: Revenue-Cost Break Down

(% of total revenue)



Beer

		Tha	iBev
Q1'10	Q1'11	Change	(M Baht)
8,513	8,154	-4.2%	
(7,767)	(7,285)		
91.2%	89.3%		
(1,235)	(1,226)		
14.5%	15.0%		
(79)	(71)	10.1%	
(372)	(265)	28.8%	
-0.9%	-0.9%		
-4.4%	-3.2%		

* margins are % of sales revenue

Beer

% of Sales Revenue

% of Sales Revenue

Sales Revenue

EBITDA (Loss)

Net Profit (Loss)

EBITDA (-Loss)

Net Profit (-Loss)

COGS

SG&A

Margin*

Sales revenue	DOWN	a decrease in sales volume and product mix
<u>COGS (%)</u>	DOWN	a decrease in raw material cost and depreciations
<u>SG&A (%)</u>	UP	sales decrease rate is higher than the decrease in SG&A because of fixed cost
<u>EBITDA (Loss)</u>	DOWN	an increase in gross profit, a decrease in marketing expenses
<u>Net Loss</u>	DOWN	a decrease in EBITDA loss, depreciation and interest expenses













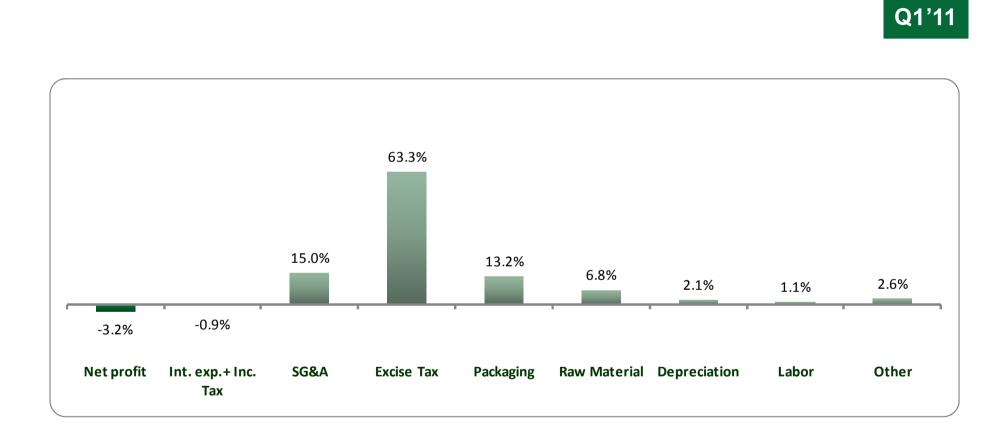


Thai Beverage PLC.: Q1'11



Beer: Revenue-Cost Break Down

(% of total revenue)





Non-alcoholic Beverages

Non-alcoholic Beverages	Q1'10	Q1'11	Change
Sales Revenue	1,580	1,724	9.1%
COGS	(1,077)	(1,215)	
% of Sales Revenue	68.2%	70.5%	
SG&A	(415)	(428)	
% of Sales Revenue	26.2%	24.8%	
EBITDA	185	178	-3.8%
Net Profit	107	129	20.6%
Margin*			
EBITDA		40.00/	
	11.7%	10.3%	
Net Profit	6.8%	7.5%	
* margins are % of sales revenue			
	beverages, soda and v		in row motorial co
<u>COGS (%)</u> UP change in product m <u>SG&A (%)</u> DOWN a decrease in market	ix of Oishi created hig	THE COST, and micrease	e in raw material cos
EBITDA DOWN a decrease in gross p	•		
Net Profit UP income tax impact			
			<u>()</u>
	een Black Tea		
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Food

(Food		Q1'10	01111	
(<u> </u>				Q1'11	Change
	Sales R	levenue	9	901	1,105	22.6%
c	COGS			(558)	(702)	
(% of S	ales Reve	enue	61.9%	63.5%	
	SG&A			(287)	(344)	
	% of S	ales Reve	enue	31.8%	31.1%	
E	EBITDA	A		102	116	13.7%
1	Net Pro	fit		56	34	-39.3%
<u>[</u>	Margin*	-				
F	EBITDA	۱		11.3%	10.5%	
1	Net Pro	fit		6.2%	3.1%	
+	* margins are	e % of sales	revenue			
<u>CO(</u> SG8	<u>es revenue</u> GS (%) &A (%) ITDA	UP DOWN UP	an increase in food co sales growth is higher	osts due to variety than the increas		
<u>Net</u>	<u>t Profit</u>	DOWN	no more tax benefits	from loss brought	forward	
		Drea % fas sandwic		CUS bost		Shi dang Shi dang Shi dang Shi dang Shi dang





Update: International Business

ThaiBev's international operations continued to grow with sales increase of 41% in Q1'11, and the net profit increased by 48% when compared YoY

- ASEAN
 - ASEAN performance was driven by Chang Beer with growth of over +20%
- USA
 - Chang beer sales in the US market grew more than double versus Q1 last year as our distribution in both Thai and mainstream channels continued to grow, and at the same time, marketing activities and support increased
- UK & Rest of the World
 - IBHL UK and rest of the world sales growth was driven by Chang beer growing over +76%, and the overall Scotch portfolio of single malts, blends, and bulk sales all sharing double digits growth
- CHINA
 - YLQ sales in China almost saw a doubling of sales in Q1 versus last year as distribution coverage continues to grow in the Yunnan province



Financials



Interest Bearing Debt

Interest Bearing Debt	31-Dec-10	31-Mar-11
(Million Baht)		
Current		
Bank overdrafts	568	962
Short-term loans from financial institutions	5,694	7,394
Current portion of long-term loans	2,500	1,000
	8,762	9,356
Non-current		
Long-term loans from financial institutions	600	600
	600	600
Total	9,362	9,956
Cash and cash equivalents	3,359	1,290
Net Interest Bearing Debt	6,003	8,666



Financial Ratios

Ratios	31-Dec-10	31-Mar-11	
Current Ratio	1.92	1.91	
Total Debt to Equity	0.35	0.40	
Net Asset Value per Share (Baht)	2.25	2.35	
Net Asset Value per Share (SGD)* * exchange rate at THB 24: SGD 1	0.09	0.10	
Turnovers (days)	Jan-Mar 10	Jan-Mar 11	
A/R Turnover	6	6	
Inventory Turnover			
Spirits Business			
Finished Goods (exc. Legacy Stocks)	53	62	
<u>Beer Business</u>			
Finished Goods	27	29	
Total Debt to Equity UP an increase in short-term loans from financial institutions			
Note: use 365 days to calculate turnover			

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Q&A